

"This sample is provided for illustrative purposes only. It does not contain shareholder details and can thus not be used as a proxy form. Please use only the official proxy form sent to shareholders to provide your voting instructions/appoint proxies."



P. P. CH-4614
Hägendorf

A-PRIORITY DIE POST

Mr.
Thomas Muster
Hauptstrasse 100
3000 Bern



Shareholder
Mr. Thomas Muster



Reply form
83rd Ordinary General Meeting of DKSH Holding Ltd. on
March 30, 2016

I am/we are duly registered in the share registry of DKSH Holding Ltd. as to
1'000 common registered shares with voting rights (date: 18.02.2016).

Personal participation

☐ I/we herewith ask you to send me/us an admission card made out to my/our name for the Ordinary General Meeting of DKSH Holding Ltd. on March 30, 2016.

Appointment of proxy

Pursuant to the Swiss Federal Ordinance Against Excessive Compensation in Public Corporations (OAEC), since January 1, 2014 voting representation by the Corporate and the Custody Proxy are no longer permitted. If DKSH Holding Ltd or members of the Board of Directors or of the Executive board are appointed as proxies, the power of attorney will be delegated to the Independent Proxy. Pursuant to para 11 of the Articles of Association a shareholder with voting rights may be represented by the Independent Proxy, his or her legal representative as duly authorized or a third party with written power of attorney, who does not need to be a shareholder.

☐ I/we shall not attend the 2016 Ordinary General Meeting in person and hereby appoint as my/our proxy to vote my/our shares at the 2016 Ordinary General Meeting (Please indicate name and postal address):

☐ I/we duly authorize the Independent Proxy, Mr. Ernst A. Widmer, Bahnhofstrasse 48, P.O. Box 2786, 8022 Zurich, Switzerland or, should he not be available, the Independent Proxy as appointed by the Board of Directors as substitute, to duly represent me/us at the Ordinary General Meeting 2016.

Upon due execution of this form I/we authorize the respective Independent Proxy to vote in accordance to the proposals of the Board of Directors save for any other specific written instructions (incl. general instructions). This also applies to additional agenda items or amendments to the published agenda items.

Instructions to the Independent Proxy deviating from the proposals of the Board of Directors may be given on the back of this page.

The granting of proxy pursuant to the options mentioned above shall only be recognized if the form is validly signed.

Date:

Signature(s):

Electronic appointment of proxy/issuing of instructions to the Independent Proxy

Proxies and instructions may also be issued electronically to the Independent Proxy. The necessary login data are provided hereafter. You may register for such electronic service or change your electronically issued instructions until **March 24, 2016, 12 a.m.** (CET).

Should you wish to use this possibility please visit <https://netvote.ch/dksh> and use the following login data:

Username: 55555-5555
for the first login, to be changed after first login)

Password: AAAAAAAA (for security reasons, only to be used

If you issue authorizations and instructions to the Independent Proxy electronically, you are not entitled to personally attend the Ordinary General Meeting. If voting instructions are given both via the Instruction form and online, those given online will take preference.

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Instruction form

Voting instructions to the Independent Proxy

Specific Instructions

Yes No Abstention

- | | | | | |
|-----|--|--------------------------|--------------------------|--------------------------|
| 1. | Approval of the Financial Statements and the Group Consolidated Financial Statements of the DKSH Group for the Financial Year 2015; Reports of the Statutory Auditors
Approval of the Financial Statements and the Consolidated Financial Statements for the financial year 2015 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. | Appropriation of available earnings as per balance sheet 2015 and declaration of dividend
Distribution of a dividend as proposed in the invitation | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. | Discharge from Liability of the members of the Board of Directors and of the Executive Board for the Financial Year 2015
Granting of discharge from liability to each member of the Board of Directors and of the Executive Board for the financial year 2015 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. | Approval of the compensation of the members of the Board of Directors and the Executive Board | | | |
| 4.1 | Compensation of the Board of Directors
Approval of the maximum aggregate amount of the compensation of the Board of Directors for the term of office until the next Ordinary General Meeting | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2 | Compensation of the Executive Board
Approval of the maximum aggregate amount of the compensation of the members of the Executive Board for the financial year 2017 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. | Re-elections | | | |
| 5.1 | Re-elections of members of the Board of Directors | | | |
| | Re-election of Mr. Adrian T. Keller | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Mr. Rainer-Marc Frey | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Dr. Frank Ch. Gulich | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Mr. David Kamenetzky | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Mr. Andreas W. Keller | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Mr. Robert Peugeot | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Dr. Theo Siegert | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Dr. Hans Christoph Tanner | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Dr. Joerg Wolle | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.2 | Re-election of the Chairman of the Board of Directors
Re-election of Mr. Adrian T. Keller as Chairman of the Board of Directors | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.3 | Re-election of the members of the Nomination and Compensation Committee | | | |
| | Re-election of Mr. Andreas W. Keller | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Dr. Frank Ch. Gulich | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| | Re-election of Mr. Robert Peugeot | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.4 | Re-election of the Statutory Auditors
Re-election of Ernst & Young Ltd., Zurich, as Statutory Auditors of DKSH Holding Ltd. for the financial year 2016 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.5 | Re-election of the Independent Proxy
Re-election of Mr. Ernst A. Widmer as Independent Proxy | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

General Instructions

In case of unannounced proposals to agenda items or if new agenda items are being proposed (art. 700 para. 3 CO) I/we authorize the Independent Proxy to vote as follows:

- ☐ According to the proposal of the Board of Directors
☐ Against unannounced proposals and/or new agenda items
☐ Abstain from voting



Please tick the relevant box. Signature on front side.

To the extent that you do not issue any specific instruction in relation to the individual agenda items set out above (including in relation to proposals not mentioned in the invitation), you hereby instruct the Independent Proxy to vote pursuant to the proposals of the Board of Directors.

(The original German text is binding)

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